



Collaborative Guide to Crafting Eco-health Tourism Experiences

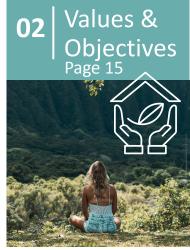
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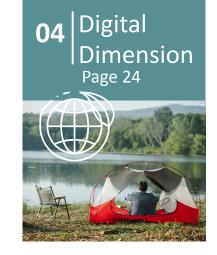


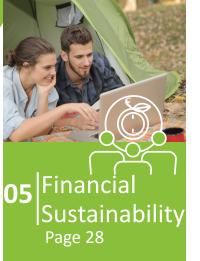
















GRASSROOTS YOUNG ENTREPRENEURS IN ECO-HEALTH TOURISM

What is this guide about?

Innovative experiences for tourism and cultural heritage

This guide is a ready-to-use tool to:

- design
- plan
- co-create
- prototype
- assess
- reflect upon

It is designed to inspire and help improve the skills for tourism experience design and the promotion and valorisation of cultural heritage in students and professionals working with these sectors with a more experiential, sustainable and beneficiary-driven approach.

Who is it for?

- students
- professionals
- events
- theatres
- libraries
- circuses
- museums
- nature guides
- cultural guides
- festival organizers
- archaeological sites
- cultural associations
- any cultural and creative actor and whoever wants to design cultural heritage experiences

How it can be used:

Single students or professionals

- an individual project from scratch
- on a case study belonging to your existing activity or startup
- on an existing case study that you want to analyse

Teams

Startuppers, tourism enterprises, cultural sites or NGOs by:

- designing a brand-new experience
- identifying and analysing an existing case study

Classrooms

To generate collective reflections in the academic or professional ecosystem, e.g. with arts & humanities students, in existing culture and tourism-related courses, or in incubators

Title of the experience you want to design:

Write here

Duration of the experience:

Write here

Team leader:

Write here

Team members:

Write here

Which challenges will you try to solve?

Write them here



What kind of advice do you need?

Write here



How long does it take to use?



- The time needed to fill in this canvas / template / guide depends on your amount of time available and to what extent you want and need to be detailed.
- Generally, we suggest to focus on each building block of the Canvas for at least 1 hour. In total, it would last 7 hours, so let's say 1 day.
- You can come back to your Canvas to re-fill in from scratch or to adjust some details over and over again: there are no limits to continuous improvement!

01 Context Analysis





Context Analysis

Each cultural heritage and tourism experience relies on the context where it is nestled, composed of the local community, visitors, guides, performers, partners, employees and other **internal and external stakeholders**, defined as the parties affecting or affected by the experience. Therefore, it is useful to have a good knowledge of the key stakeholders involved. Once you have identified them, try to think of the project management of the experience you are designing or analyzing.

Roles: who takes care of which tasks?

Phases: in which periods can you divide the project e.g preparation - 1 month; implementation - 2 months; etc.

Platform: how does the team keep updated about the project progression? Through which platform e.g. Google Sheets, Asana, Basecamp, etc.

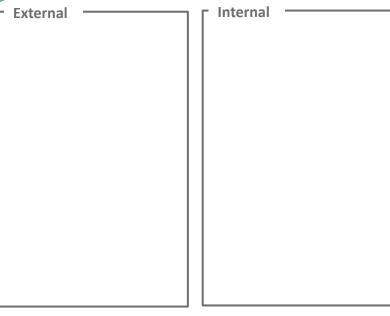
Once these organizational aspects are cleared, it is time to write the **mission** (more feasible in the short- term) and the **vision** (wider, for the long-term) of the experience you are designing or analyzing. If you are designing it,dream big! Think of how you could become a trend-maker and improve the cultural welfare of your community.

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Context Analysis

Stakeholders and other actors)



Project Managemen

Roles:

Phases:

Platforms:

Mission











Notes

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O2 Values & Objectives





Values & Objectives

For the Beneficiaries

Who are the **Beneficiaries**?

They are the users, visitors, tourists or, in business terms, the targets of the cultural heritage or tourism experience you are designing or analysing. In Grassroots, we prefer to call them beneficiaries because meeting their needs and ensuring a valuable experience should be our lead objective.

To do so, you first have to get to know them better through demographic and geographic segmentation, then you need to empathize with them through psychographic and behavioural segmentation.

Values & Objectives

For the Beneficiaries

Once this **empathy map** is completed, try to identify **S.M.A.R.T. Objectives**:

Specific, Measurable, Achievable, Relevant and Time-bound.

For example, you can imagine selling X tickets for the experience in Y months. But still, what is the **strategic value proposition** that the experience delivers to the beneficiaries?

A good way to think about it is identifying one or more problems concerning the beneficiaries and one or more solutions that the experience has to solve them. This way, inspired by the lean startup method, allows the value proposition to really be strategic and differentiate from other experiences.

Age & Gender

Demographic Segmentation

Where from?

Geographic Segmentation

Think & Feel

Psychographic Segmentation

Say & do

Behavioural Segmentation

Specific, Measurable, Achievable, Relevant, Time-bound:

Objectives

Their Problems

Our Solutions







Try to empathize with the needs, desires.



actually able to achieve with vour assets.



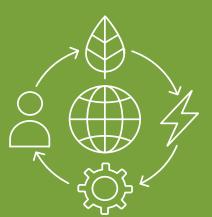
their enjoyment of cultural heritage: e.g., a barrier to



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03 Experience Design





Experience Design

You have come to the core: designing the experience - or analyzing an already existing one. So, let's **wear the shoes of the beneficiaries**! Inspired by the Experience Cycle, reflect upon the physical and digital touchpoints, in each of the 3 phases: pre-experience, in-experience and post-experience, because the experience does not begin only when the beneficiaries arrive at the destinations - be it a museum or a place - but starts before the arrival and ends with the recollections of reflections in the post-visit phase and plans for future visits.

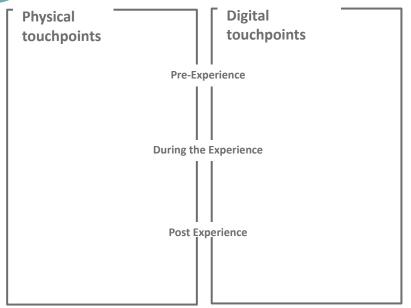
Factors such as **interactivity, playfulness, regeneration** and others like **accessibility** and educational components play a key role in making good, unforgettable memories: this is why we encourage a reflection by rating the experience from 1 to 10 for each of such aspects. Last but not least, what do the beneficiaries leave at the destination? And what do they bring home?

This encourages a reflection on objects or immaterial things (something written, a digital creation or anything else) that they bring with them - as a memory – or leave behind - as a memory for the place, or as a footprint.



Experience Design

In the Shoes of the Beneficiaries



Experienc to 10

Interactive 0-1-2-3-4-5-6-7-8-9-10

Creative 0-1-2-3-4-5-6-7-8-9-10

Accessible 0-1-2-3-4-5-6-7-8-9-10

Playful 0-1-2-3-4-5-6-7-8-9-10

Empathic 0-1-2-3-4-5-6-7-8-9-10

Educational 0-1-2-3-4-5-6-7-8-9-10

Transformative 0-1-2-3-4-5-6-7-8-9-10

Regenerative 0-1-2-3-4-5-6-7-8-9-10

What does the beneficiary leave at the destination? What does he/she bring home?





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04 Digital Dimension





Digital Dimension

Welcome to the block design to reflect upon the digital dimension involved in the experience.

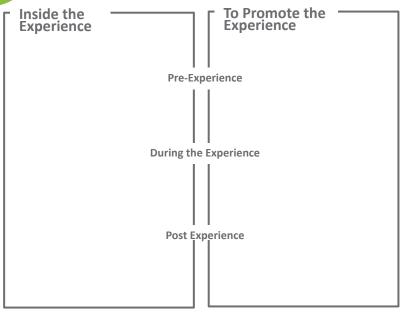
The **digital tools inside the experience** refer to virtual and augmented reality, projection mapping, gamification, big data, artificial intelligence, 3D print and 3D scanning and so on. **To promote the experience**, there is an inventory of digital marketing and branding instruments, from social media to e-Newsletter, phone applications, gamification and blogging with the use of SEO/SEM rules.

This reflection will take you into the one on **contents**, which need to be planned and span from informative to selling and user-generated. On which **channels** will you disseminate the contents related to your cultural heritage or tourism experience? Which channels will have a promotional use? Which others will have an educational use, if any? And through which channels will you sell?



Digital Dimension

Digital Tools & Other Elements



Informative content Selling Content Generated Content

Selling Generated Content

Channels

Promotional

Selling

Dissemination/Education

Metrics (KPIs)

Social networks

E-commerce

Website (including blog)









Engage the beneficiaries through social networks and share their answer



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O5 Financial Sustainability





Financial Sustainability

Now that everything has been set, it is time to make a simplified break-even analysis, considering the **costs and revenues** that derive from the cultural heritage experience that you have described so far.

To ensure economic and financial sustainability in the management and enhancement of cultural heritage experiences, it is necessary to acquire an **entrepreneurial approach** and define a **sustainable financial plan**, which also helps to improve the positive impacts on organizations and territorial ecosystems.

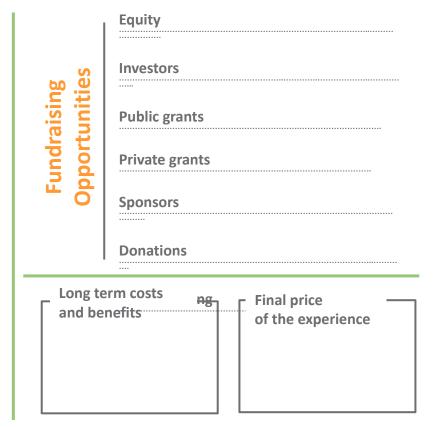
The **fundraising opportunities** represent an important source, nevertheless, it is crucial to establish a final price for the experience that reflects the **value** it offers and the quantity that you plan to sell in due time. Such a price should also take into account the **long-term costs and benefits** of the experience, which can be in terms of environmental, social and economic. The adjective social also includes e.g. your satisfaction as a manager, the time you spend on planning and delivering the experience, and whether it is repaid or not.



Financial Sustainability

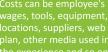
Costs

Revenues	











Revenues can be tickets sold donations, fundings and so on.



Think of environmental, social and other costs an benefits related to sustainability



Explain why this price, according to the value provided, even if it's free



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O6 Prototype of the experience



Prototype Heritage Experience

It is time to plan your prototype! A prototype is an early version of the final experience, which does not contain all the features it will contain, but just the essential ones. Even if you think you can't **draw**, don't worry! Just try. This encourages you to be creative and to really wear the shoes of the beneficiary.

Remember: everything in this building block is aimed at realizing this prototype for real.

- Are you designing a new museum exhibition? You can draw the props that you will use to mock up the stands or other types of physical elements that will be used for the exhibition. A prop is a fake version in much cheaper material, e.g. recycled cardboard box.
- Are you planning a team-building tourism experience involving cultural heritage? Then a roleplay faking the experience could be a useful prototype.
- Are you inventing a new excursion? A shorter and simpler version of it can be a solution to explore the place and see if it works.

Once you have decided, plan your **beta test** by deciding where and when to do it, who will be the lucky tester and how you will gather feedback, which you will write down once you get it from both internal (your team) and external stakeholders (the beta testers, the local community, etc.).



Prototype of the experience

Consider the idea of creating a beta version of your experience and try to draw it below

Fime to Beat Test

How and where do you plan to organize your beta test?

Who will be the beta testers?

How will you gather feedback?

Feedback from internal stakeholders

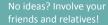
Feedback from external stakeholders













Gather feedback from whoever possible in order to set an improvement plan to re-adapt the experience



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07 Impact & monitoring





Impact & Monitoring

For the Beneficiaries

Welcome to the last but not least building block, which will let you reflect on what and how to measure in all of the three phases of the experience. When making this list, you can relate it to the third and fourth building blocks: Experience design and Digital dimension, so to recall all the steps of the experience and to consider all the digital touchpoints that allow to gather relevant data to measure, for example, the quantity of visitors compared to visualizations and their level of satisfaction.

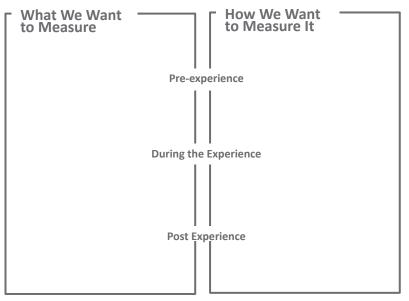
Once you have identified how to measure, the KPIs (**Key Performance Indicators**) allow you to go more in depth, in order to be more precise. Please note that it is better to choose KPIs that can be reused year by year in order to pursue continuous improvement in relation to a referential point.

You can re-fill in this section once the prototype is realized, by noting down the **potential solutions to the received feedback**, especially it was feedback on aspects to improve. In case of positive observations, you should also consider ways to disseminate them for a better experience branding.

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Impact & Monitoring



Meaningful Metrics

Qualitative KPIs

Which SOLUTION do we propose to tackle the internal and external criticalities?

Quantitative KPIs

How do we disseminate and promote our POSITIVE IMPACTS?





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